

## Council - 13 December 2016

# Coventry & Warwickshire Sustainability and Transformation Plan (STP)

### Recommendation

That the Council notes the current position and progress of the Coventry & Warwickshire Sustainability and Transformation Plan (STP) and informs future engagement of the County Council in the STP.

### 1.0 Key Issues

- 1.1 STPs are a new national requirement, based upon integration and joint working across the Health and Wellbeing system (see Appendix 2 for detail of development).
- 1.2 STPs are intended to provide the method by which the *NHS Five year Forward View* is translated into practice by closing the quality, cost and wellbeing gaps.
- 1.3 The Coventry & Warwickshire STP is one of 44 footprints developed nationally.
- 1.4 The Plan was submitted to NHS England in October 2016 and following feedback was released publicly on 7<sup>th</sup> December 2016.
- 1.5 This paper presents Council with the background to the development of the STP; the actual STP submission (to follow on 6<sup>th</sup> December); and the next steps in terms to further development and engagement.
- 1.6 Key points for WCC to consider include:
  - The financial gap that partner organisations across the STP footprint need to manage reaches £267m p.a. by 2020/21 within health services and £33m p.a. within local authority social care and public health services.
  - The STP financial plan will include plans to move spending out of acute services in order to support people closer to home. This will involve an increase in spending in community health services, primary care, and local authority services. The current planning assumption is that additional

costs to Warwickshire County Council required in order to deliver the STP or caused by the effects of the STP will be funded from the STP, for example by the movement of health budgets following patients and service users away from acute services.

- The Proactive and Preventative workstream has the biggest direct connection to People & communities Groups and WCC in general. It builds upon the achievements of the Better Together Programme and regular work of Public Health and Localities and includes the Out of Hospital Programme (OOH).
- The requirement for integrated service delivery at the 50k population level will put pressure on the JSNA and Public Health teams to develop shared profiles that reach across health, social care and community data sets and asset. Work will need to be undertaken to ensure that this fits with other service delivery perspectives and what makes sense from the point of view of communities.
- Emphasis is placed within the STP on mapping community assets and building community capacity to support self-help. Local Authorities have a key leadership role to play in this.

## **2.0 Options and Proposal**

2.1 The vision for the Coventry & Warwickshire STP is:

*“To work together to deliver high quality care which supports our communities to live well, stay independent and enjoy life”*

2.2 A commitment to both prevention and integration lies at the heart of the STP development.

2.3 In Coventry & Warwickshire this intent is supported by the Coventry & Warwickshire HWB Alliance Concordat signed by both Health & Wellbeing Boards in October 2016 (Appendix 1).

2.4 The Coventry and Warwickshire STP is led by the NHS and directly involves the following partner organisations:

- Coventry City Council
- Coventry and Rugby Clinical Commissioning Group
- Coventry and Warwickshire Partnership NHS Trust
- George Eliot Hospital NHS Trust
- South Warwickshire Clinical Commissioning Group
- South Warwickshire NHS Foundation Trust
- University Hospitals Coventry and Warwickshire NHS Trust

- Warwickshire North Clinical Commissioning Group
  - Warwickshire County Council
- 2.5 Each of the above organisations has senior officer representation on the STP Board which is chaired by Andy Hardy, CEO for UHCW and is responsible for developing the STP.
- 2.6 The STP comprises the following headline workstreams which have been established to support delivery of this vision are:
- **Proactive and preventative care** - helping people to live healthier lifestyles and fulfil their potential so that they avoid or reduce the need for medical and social care.
  - **Urgent and emergency care** - changes to help and advice to help people access what they need as efficiently as possible
  - **Planned care** - looking at how we can improve advice and help for things like an operation in the next few months or a doctor's appointment in the next week
  - **Maternity and paediatrics** - increasing choice around where to give birth and creating safe, modern services
  - **Productivity and efficiency** - improving the efficiency of administrative and support functions
- 2.7 The STP model is based upon the delivery of services at three spatial levels:
- Local – 30,000 – 50,000 population
  - Countywide - 500,000 population
  - Coventry & Warwickshire/Regional - 1.5m population

### **3.0 Timescales associated with the decision and next steps**

- 3.1 The Coventry & Warwickshire STP submission was released publicly on 6<sup>th</sup> December 2016. This forms the start of the engagement process and discussion on its direction and content.
- 3.2 Further engagement is set out in Appendix 2.
- 3.3 Formal sign up to the STP by partners may be required in early 2017. At this stage this has not been possible due the previous NHS England restrictions on sharing the plans publicly.
- 3.4 Further papers will be brought to Council should this be required.

### **Background papers**

None

	<b>Name</b>	<b>Contact Information</b>
Report Author	Gereint Stoneman	gereintstoneman@warwickshire.gov.uk Tel. 01926 742611
Head of Service	Chris Lewington	<a href="mailto:chrislewington@warwickshire.gov.uk">chrislewington@warwickshire.gov.uk</a> Tel. 01926 745101
Strategic Director	John Dixon	<a href="mailto:johndixon@warwickshire.gov.uk">johndixon@warwickshire.gov.uk</a> Tel. 01926 412992
Portfolio Holder	Cllr Jose Compton Cllr Les Caborn	<a href="mailto:cllrcompton@warwickshire.gov.uk">cllrcompton@warwickshire.gov.uk</a> <a href="mailto:cllrcaborn@warwickshire.gov.uk">cllrcaborn@warwickshire.gov.uk</a>

The report was circulated to the following members prior to publication:

Local Member(s): N/A

Other members: N/A







# COVENTRY & WARWICKSHIRE Health & Wellbeing Alliance Concordat



**We will** do everything in our power to enable people across Coventry and Warwickshire to pursue happy, healthy lives and put people and communities at the heart of everything that we do.

**We will** share responsibility to transform our services whilst making circa £400m savings and efficiencies across Coventry and Warwickshire over the next five years.

**PRINCIPLES** 

-  **We will** be bold, brave and challenging in the service of the people of Coventry and Warwickshire.
-  **We will** align, share and pool resources, budgets and accountabilities where it improves outcomes for the public.
-  **We will** focus on benefits to the public as a whole rather than organisational interests.
-  **We will** take decisions that we know will impact on other parts of the system, only after we have talked to each other.
-  **We will** streamline system governance to enable decisions to be taken at scale and pace.
-  **We will** design a system that is easy for everyone to understand and use.



**To achieve this we will work in alliance with each other operating with mutual respect and mutual accountability.**

**Signed on behalf of Coventry and Warwickshire's Health and Wellbeing Boards.**



**Cllr Isobel Seccombe**  
Chair of the Warwickshire Health and Wellbeing Board



**Cllr Kamran Caan**  
Chair of the Coventry Health and Wellbeing Board

## STP development Timeline

Date	Milestones	Detail
22 <sup>nd</sup> December 2015	NHS England, NHS Improvement, Health Education England, National Institute for Health and Care Excellence, Public Health England and Care Quality Commission public publish <i>Delivering the Forward View: NHS planning guidance 2016/17-2020/21</i>	<a href="https://www.england.nhs.uk/ourwork/futurenhs/deliver-forward-view/">https://www.england.nhs.uk/ourwork/futurenhs/deliver-forward-view/</a>
29 <sup>th</sup> January 2016	Deadline for localities to submit proposals for STP footprints	
16 <sup>th</sup> February 2016	STP guidance published by national NHS leaders (in the form of a letter)	<a href="https://www.england.nhs.uk/wp-content/uploads/2016/02/sustainability-transformation-plan-letter-160216.pdf">https://www.england.nhs.uk/wp-content/uploads/2016/02/sustainability-transformation-plan-letter-160216.pdf</a>
15 <sup>th</sup> March 2016	44 Geographical footprints announced	<a href="https://www.england.nhs.uk/wp-content/uploads/2016/02/stp-footprints-march-2016.pdf">https://www.england.nhs.uk/wp-content/uploads/2016/02/stp-footprints-march-2016.pdf</a>
30 <sup>th</sup> March 2016	STP leaders announced <ul style="list-style-type: none"> <li>• 18 from CCGs</li> <li>• 19 from NHS trusts or foundation trusts</li> <li>• 3 from local government</li> <li>• 1 already independent chair for the success regime</li> <li>• 3 to be confirmed (later confirmed: 1 from local government; 1 interim lead from a CCG; 1 leadership consultant)</li> </ul>	
15 <sup>th</sup> April 2016	April STP checkpoint submission	<a href="http://www.local.gov.uk/documents/10180/5572443/health+-+integration+-+STP+April+submission+support+and+template+15+March.pdf/26f3601e-043d-4740-9ac8-310939f0e12f">http://www.local.gov.uk/documents/10180/5572443/health+-+integration+-+STP+April+submission+support+and+template+15+March.pdf/26f3601e-043d-4740-9ac8-310939f0e12f</a>
30 <sup>th</sup> June 2016	Deadline for June 'checkpoint' submissions	
6 <sup>th</sup> July 2016	STP verbal update to Health and Wellbeing Board	
22 <sup>nd</sup> July 2016	STP Challenge Session – NHSE National feedback received on Coventry and Warwickshire's submission	
7 <sup>th</sup> September 2016	STP update to Health and Wellbeing Board	
15 <sup>th</sup> September 2016	NHS England publishes guidance for involving patients and communities	<a href="https://www.england.nhs.uk/ourwork/futurenhs/deliver-forward-view/stp/support/#localstp">https://www.england.nhs.uk/ourwork/futurenhs/deliver-forward-view/stp/support/#localstp</a>
13 <sup>th</sup> October	Joint Summit held with Coventry and	

Date	Milestones	Detail
2016	Warwickshire's Health and Wellbeing Boards with a focus on the STP and signing of Alliance concordat	
21 <sup>st</sup> October 2016	Deadline for final STP submissions	
6 <sup>th</sup> December 2016	Note to be issued to all Members informing them that the STP is publicly available	
8 <sup>th</sup> December 2016	STP submission and background paper considered by WCC Cabinet for information not decision	
9 <sup>th</sup> December 2016	HWB Executive Team to consider STP submission and prepare for 16 <sup>th</sup> January Coventry and Warwickshire joint Health and Wellbeing Board session	
13 <sup>th</sup> December 2016	Full Council to consider background paper and the STP submission for information not decision	
16 <sup>th</sup> January 2017	Joint Coventry and Warwickshire Health and Wellbeing Board session with a focus on the STP	
23 <sup>rd</sup> January 2017	Warwickshire Health and Wellbeing Board with STP as a major item	